

HEADQUARTERS
OREGON AIR NATIONAL GUARD
Portland International Airport
PORTLAND, OREGON



REPLY TO
ATTN OF : CC

SUBJECT : Attached Letter

12 December 1978

TO : Commander, 244th Combat Comm ^{SQD} Flight, Oregon ANG

1. The attached letter from the Scoutmaster, Troop 586, Boy Scouts of America, is forwarded for your information.
2. I am pleased to add my appreciation to that expressed by the Scoutmaster. When required driver training can be accomplished through a service project of this type it provides a feeling of satisfaction and accomplishment to all concerned.

STARYL C. AUSTIN, JR., Brig Gen, OreANG
Commander

7 Dec 78

General Austin

Sir:

The Scouts in Troop 586 are greatly appreciative of the support provided by you and the 244th Combat Communications Squadron in our annual Christmas tree sales. Our entire yearly budget is built from the tree sale proceeds. We will use the money for new camping equipment and to help pay scout fees to summer camp. This years sales should be our best year to date. Again, this would not have been as successful without your help. Please express my appreciation to Major Hallmark and the two individuals he sent to our assistance.

Thank You

A handwritten signature in cursive script, appearing to read "Don Bowil".

Scoutmaster

DEPARTMENT OF THE AIR FORCE
244 COMBAT COMMUNICATIONS SQUADRON (CONTINGENCY) (ANG)
Portland International Airport, Oregon 97218



REPLY TO
ATTN OF: CC

22 August 1978

SUBJECT: AFCS Civic Achievement Award

TO: Hq AFCS/IL/OI

1. In accordance with your message 242200ZJUL78, same subject, this unit is submitting the following criteria for your consideration.

2. Category II : ANG Combat Communications Groups/Squadrons/Flights

a. 244th Combat Communications Squadron, Portland International Airport, Oregon 97218.

b. Category II.

c. 8 officers, 157 enlisted, 18 civilian.

d. 13 school tours, grade school through college students, including teachers and counsellors. A total of 546 people were given mission orientation tours, career opportunities and complete tours of the unit facilities.

e. Three off base speaking engagements were given: Sabin School Center, 300 students; Clackamas High School, 200 students; Lake Oswego Civil Air Patrol, 35 people. The subject discussed was employment opportunities, comparison of Air Force skills to education goals as related to civilian occupations.

f. Membership of officers and airmen of this unit belong to the following community organizations which have a basic goal of improving the social well being of the community:

- (1) Boy Scouts of America.
- (2) Cub Scouts of America
- (3) Little League (coaching)
- (4) Chamber of Commerce
- (5) Citizens Action Committee
- (6) Kiawanas Club
- (7) Advisor to High School Key Club

- (8) Benevolent and Protective Order of Elks
- (9) USAF Military Affiliate Radio System
- (10) Lions Club
- (11) Fraternal Order of Eagles
- (12) Veterans of Foreign Wars
- (13) US Jaycees
- (14) US Power Squadron (Public Boating Safety Education)
- (15) American Legion

g. Community Projects:

(1) This unit has provided vehicles and drivers for a community project called "Second Wind". This is a project in which Boy and Girl Scouts collect food for the less fortunate citizens. Our unit furnishes vehicles and drivers to assist the Scouts in the collection of food which is delivered to a warehouse. The food is stored and boxed and delivery takes place two weeks later.

(2) Unit personnel volunteered as counselors and provided food service for "HAP/ANG Camp", a program developed by the Portland Housing Authority and supported by the Oregon Air National Guard for the development of underprivileged children. A two week encampment is provided at Camp Rilea on the Oregon coast, a National Guard training site.

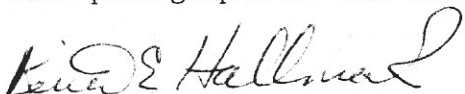
(3) An Air National Guard communications support agreement with the US Forest Service met its first test 2 through 7 August 1977 during a major fire in the Mt. Hood National Forest. Five years ago the 244th Cmbt Comm Sq recognized that the USFS communications were extremely limited, a single leased channel of communications between its headquarters and remote base fire camps. In coordination with the State of Oregon Adjutant General the 244th Cmbt Comm Sq made an agreement with its federal agency and engineered a communications system that would link the fire camps to the USFS Headquarters in Portland, using a multiple channel communications system. Surveys were conducted involving established fire camps as listed by the Mt Hood National Forest and radio relay systems were engineered to include terminal and relay points for fast response for future emergency needs. On 2 Aug a call for help came at 1800 and portions of the unit was ordered to state active duty at 2130 the first radio van had deployed to the fire area. Working through the night three relays and two terminal teams quickly installed a 60 mile long communications network in the area to provide fire fighters a communications network. The flexible and high quality communications capability helped to contain an expected 600 acre fire to a burn area of just over 200 acres. The 244th Cmbt Comm Sq provided voice and record (facsimilie)

communications for the fire fighters using a mixture of technician and weekend personnel. Unit members installed the 60 mile, 12 channel FM radio relay network from the SE 195th and Division Street USFS Headquarters to the Raab fire base camp, southwest of Estacada, Oregon. Relays were placed on Larch Mt, Whale Head Mt and Oak Grove Butte. The fire boss used five channels for telephones and one channel for facsimilie to coordinate and support the fire fighting effort. The 244th Cmbt Comm Sq was released after six days of operation. Two letters of thanks were received from Mr. Dale Robertson of the Mt Hood National Forest, one for the fine help that the 244th provided during the "Happy Fire" and the other to SSG Gail Spaulding commending him on his perceptiveness in detecting a small fire near the Oak Grove Butte while on duty there. The 244th Cmbt Comm Sq received recognition for this effort by the gaining command and by articles which appeared in the AFCS Intercom. The USFS gave further recognition by publishing an article in their "Green Sheet" and an article was also published in the National Guardsman Magazine giving credit to the 244th for the emergency fire support. Local television, radio and news coverage as well as national wire service recognition was also received.

(4) Unit personnel support the American Red Cross blood program, 35 pints of blood were donated during 1977. It might be noted that 46 gallons plus 2 pints have been totally donated. A blood drive was sponsored by the 244th Cmbt Comm Sq during annual training in June 1978, 21 pints of blood were collected from unit personnel.

h. Unit provided full support to Portland Air National Guard open house during 1977. A communications complex was installed for public viewing, consisting of Mobile DSTE, TGC-20 Comm Center, TTC-22 Electronic Switchboard, MSC-22B Tech Control facility, TRC-97A, TRC-61, M-109 Mobile shops, motor vehicle repair tent, ground power equipment required to support the mobile communications facilities and two squad tents were provided for rest areas and slide programs depicting the 244th participation in JCS exercises and other mission assignments.

i. The unit conducted an extensive public awareness program during 1977 by displaying and operating mission C-E equipment in seven state, county and local fairs. Equipment was shown in actual operation along with photographs of both the military and civil disturbance deployments.



KEITH E. HALLMARK, Major, OreANG
Deputy Commander

cy to: NGB/IO
252 CCG

1 atch
Publicity package

HEADQUARTERS
OREGON AIR NATIONAL GUARD
Portland International Airport
PORTLAND, OREGON



REPLY TO

ATTN OF :

CC

8 March 1978

SUBJECT :

Letter of Commendation

TO :

Commander
244th Combat Communications Squadron

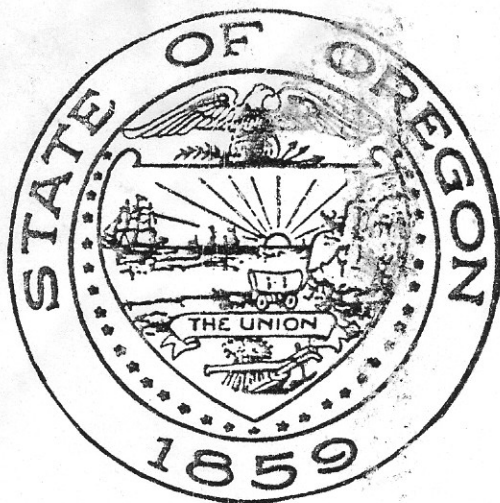
1. I would like to extend my personal congratulations to the 244th Combat Communications Squadron for the tremendous communications achievements of the UTA weekend 25-26 February 1978. The DCS entry utilizing the TSC-15 Radio Set is an outstanding accomplishment, typical of the distinguished history of your unit.

2. I would like to personally commend the following individuals for their instrumental part in this DOD first: MSgt Joseph J. Buxton, SMSgt Leonard W. Norby, and MSgt David A. Dowiasz. I would also like to congratulate those members of the HF Radio Maintenance Section and the Communications Operations Section who assisted in this exercise.

3. I and my staff would like to thank you, Major Katke, and your personnel for the warm reception we received during our visit. It was a truly illuminating UTA for us all. We will be watching with interest the many achievements of the 244th in the months and years to come.

Patrick E. O'Grady

PATRICK E. O'GRADY, Brigadier General OreANG
Commander



HEADQUARTERS

OREGON AIR NATIONAL GUARD

PORTLAND INTERNATIONAL AIRPORT

PORTLAND, OREGON 97218

REPORT OF STAFF ASSISTANCE VISIT

244th COMBAT COMMUNICATIONS SQUADRON

26 FEBRUARY 1978

FOR OFFICIAL USE ONLY

REPLY TO THIS REPORT IS NOT REQUIRED



244 Cmbt Comm Sq

COMMAND MANAGEMENT

Command management of the 244 Combat Communications Sq was being conducted effectively.

Considerable emphasis was being placed on military appearance. Supervisory personnel were inspecting individuals prior to roll call formation. The Commander inspected all personnel at roll call formation and personally required corrective action by any person not meeting standards of AFM 35-10.

Commander's Call was being conducted as required by OreANG Program Guidance Document FY 78. Sessions were reported as being informative and interesting.

Local policies and procedures applicable to the conduct of OreANG operational and training activities were being complied with satisfactorily; with the exception of UTA attendance.

The importance to reduce the number of reportable gaining command inspection deficiencies was being stressed by the Commander. Positive action was being taken to prevent recurrence of previously reported deficiencies, however, in some cases prompt action was not taken to correct several minor deficiencies noted in the inspection field memorandum.

The Air Force Advisor was providing the unit Commander periodic written advisories as a result of informal inspections conducted in the various functions. Recommend Command utilization of these advisories as they can be a valuable tool in prevention of possible deficiencies during Gaining Command Inspections.

The Unit Awards Program was being conducted satisfactorily. However, the Awards Program could be improved by designating an officer/NCO as an Awards Monitor to assure unit and assigned personnel are given proper consideration for all available awards.

Facilities are being maintained in a commendable manner.

Moral and pride in the organization is good.

PLANS

Required plans were current and properly prepared.

ADMINISTRATION

Overall administration was satisfactory. Personnel were aware of current regulations regarding administrative procedures. Publications were maintained in accordance with AFR 5-31; documentation files were maintained in accordance with AFR 12-20/AFR 12-50 utilizing the proper equipment.

RECOMMENDATION: More attention should be given to filing equipment; e.g. unauthorized materials stored in cabinets, drawers properly labeled and empty binders filed with Publications Library.

Discussion revealed that the administrative training program was not as productive as it could be.

RECOMMENDATION: Arrangements should be made to consolidate the administrative training program with that of the 116/153. This would not only enable a more resourceful program, but would also increase communications between units.

RETENTION

PROBLEM: Poor results of retention of existing enlisted ranks.

SUGGESTED SOLUTIONS: Improve unit activities so that people get to know one another, i.e., holiday parties, PANG events, family picnics, potlucks, etc.

Work with recruiting personnel for further ideas. Develop a sponsor program. (OreANGR 39-7).

RECRUITING

PROBLEM: Poor results with recruiting. Squadron 77%, Flight 70% at present.

SUGGESTED SOLUTIONS: Contact more federal organizations, Corps of Engineers, community service groups and clubs, i.e., Rotary, J.C.'s, etc.

Develop a sponsor program and create a one-to-one relationship. Develop a system that measures how much time and effort is placed on recruiting. Work more closely with recruiters.

Recommend Hq OreANG ascertain if standards of enlistment will permit unmarried females with dependents, to be enlisted. Additionally, the use of personnel during EQT for recruiting should be explored.

Some sections question the follow up contacts and success reporting of base recruiting. Recommend that all referrals be contacted and some form of status report be made to the referral section, to stimulate a necessary pride of accomplishment. If possible, the enlistee should be assigned to the referring unit/section. A better method of physical processing is necessary to accommodate the enlistees.

Base recruiting should make personal contact and report status to each unit on a regular basis.

There appears to be a continuing shortage of 293XX Radio Operators. Qualifications are not that difficult. Re-emphasis is recommended at base level recruiting. The 244 should emphasize this recruiting need periodically.

SOCIAL ACTION

PROBLEM: Need Social Action training tailored more to units' requirements and mission responsibilities.

SUGGESTED SOLUTIONS: Coordinating with Hq Social Actions to set up training program to satisfy unit needs.

Work to improve and develop make-up training schedules and coordinate with unit training schedules.

PERSONNEL AND TRAINING

Contact was made with appropriate unit personnel regarding their procedures in the following areas: conditional releases, administrative discharge processing and promotion requests.

The administrative personnel are remiss in processing non-participation for involuntary active duty. It was explained that documentation from the beginning was an important part of compiling a case to enable successful processing through to the NGB. General Austin's policy on handling non-participation was explained.

The unit was aware of the new Recognition of Achievements Program. Since it was implemented on 1 February, they were requested to review the program.

Several questions about the NCO Evaluation System were volunteered by several of the affected NCO's. This subject was addressed separately with the Commander, OreANG.

Progress to date appeared to be satisfactory in correcting the unsatisfactory findings identified for mobility training in the 244 CCS MEI, 4-7 Nov 77 and the field memorandum dated 25 Nov 77.

ON-THE-JOB-TRAINING: The OJT program in the unit was being managed by highly knowledgeable personnel. The unit had in-processing procedures that initiated AF Form 623 for all newly assigned personnel. Periodic inspections by the OJT monitor are conducted to insure that all necessary documentation is being accomplished.

The OJT program is thoroughly monitored by CBPO personnel to assure that all units are complying with OJT directives.

Recommend that the unit take action as prescribed when individuals do not attend drills rather than to try to build a case file after a number of drills have been missed. Also recommend that they process individuals for 45 days involuntary active duty in a timely manner.

FOOD SERVICE

It is obvious that there continues to be a lack of communication between the supported units and the food service activity. Last minute changes,

deployments, etc. create undue problems that have a monetary impact on the food service program.

Food service managers must be provided with accurate information regarding the following drill training programs, to plan for meals and stay within their monetary allowance. If, as example, 500 people are scheduled to subsist in the dining hall, the food service manager will requisition subsistence in kind, usually 30 days in advance. On the day of the drill he learns that X number of teams will deploy and will require X number of combat rations. The rations in kind that have been procured for those individuals become excess and an unnecessary expenditure.

It is recommended that Commanders make every attempt to coordinate subsistence requirements far enough in advance to preclude situations as mentioned above.

In-flight rations (IF-IO's) and meals, combat individual (MCI's) in stock at the dining hall storage facility have passed the "inspect before using" date. Responsible individuals must insure that they are inspected before using.

LOGISTICS

Self inspection and quality control programs should continue as high priority subjects to eliminate possibility of recurring discrepancies noted in last MEI.

Utilization of personnel should be monitored closely to insure that week-end participants do the majority of technical work during training. This is particularly true during the mini-drill.

Recommend follow on coordination and emphasis between the 244 and base recruiting to obtain critical personnel for technical positions.

There are still some open items as to discrepancies noted in MEI of Nov 77. Recommend that all open items be closed ASAP.

OPERATIONS

There continues to be a sub-standard UTA attendance. Training is being reorganized to stimulate interest. Recommend that all supervisors follow the attendance of their sections. A reminder and aggressive re-scheduling program should be followed at each level.

Mobility training is scheduled annually. Lack of written directives has delayed procedures. It now appears that AFCS will adopt the counterpart of TACM 400-1; recommend that TACM 400-1 be used procedurally during all available mobility training until the counterpart is received from AFCS.

DISASTER PREPAREDNESS

Recommend both Squadron & Flight obtain a copy for local use as necessary of the 153 TACC/116 TCS supplement dated 13 Sep 76 to Appx 1, Annex B to

142 FIG Oplan 355-1. This supplement defines communications support responsibilities (TAC & Combat Comm Units) to Annex F, MSCA Oplan 1-70.

Recommend 244 CCS DP Oplan 603 dated 1 Nov 76 be reviewed and updated as necessary.

Commander & DP Officer (both Sq & Flt) should become familiar with ONG EOP 19-74 and MSCA Oplan 1-70. This will give the command and DP Management element an appreciation of State wide emergency response to disaster planning.

Suggest a copy of AFM 355-1 be made available in the Squadron/Flight DP folder.

MEL (AFCS) does not show authority for DP/mobility item but some items are covered in NGB CEMO 77-1. No authorization could be found for such items as dosimeters, CBR suits, etc. Suggest contacting 142 FIG DP office for assistance.

Recommend unit establish an alpha listing of personnel to indicate gas mask size and eye glass requirements. To be of use and value this list must be kept up to date.

Suggest unit budget and forecast for additional funds for gas masks and canisters in order to meet personnel requirements.

Unit should investigate need for DPMT training requirements and individual annual training needs in support of their AFCS mission and local (PIA) base support requirements. Suggested points of contact would be 142 FIG DP, 252 CCG and/or TAC Comm area.

The unit DP officer should obtain copies of a recent 602 TACW staff assistance visit to the 153/116 units. This report covered observations fundings and recommendations in the DP, safety and mobility areas.

Recommend unit enlarge the DP reference file with such documents as ANGR 355-1, 142 FIG Oplan 355-1, etc. Left a copy of applicable DP publications with DP officer.

Reference documents used during staff assistance visit:

ANGR 355-1/AFM 355-1
142 FIG Oplan 355-1
244 MEI (Nov 77) and Field Memo
dtd 25 Nov 77



In sympathy

SSgt George L. Coulsey, age 40, died of a heart attack, on 19 February. SSgt. Coulsey was a member of the 244th Combat Communications Squadron, as is his brother, TSgt Jerry Coulsey.

SSgt Coulsey was awarded the Air Force Commendation Medal in 1965 for his lifesaving actions in an automobile accident. He administered mouth-to-mouth resuscitation and closed chest heart massage to a victim pinned beneath a vehicle. The accident area was covered with gasoline and extremely hazardous.

In 1966, SSgt Coulsey was the 244th's "Outstanding Airman of The Year."

AIR SCOOP

AIR SCOOP

VOL 2, NO 3

PORTLAND INTERNATIONAL AIRPORT, OREGON

MARCH 1978

Guard helps needy catch breath with 'Second Wind'

By Sgt Chuck Davis

Neither the chill February wind nor a steady Oregon drizzle swamped the Air Guard personnel who volunteered for Project Second Wind. A dozen of them braved typical, pervasively damp Northwest weather to help the Portland Youth Commission gather food for the needy. Leaving the base at 7AM on February 25, the convoy of six Air Guard trucks rumbled through gray, rainswept streets

down to the Portland Coliseum to assemble with the Army Guard and its vehicles. There, waiting in the warmth of their truck cabs, the Air Guard people received their assignments.

The trucks dispersed to various Portland high schools in the greater Portland area to pick up waiting student volunteers. The students then began canvassing neighborhoods for donations of canned goods and any other food items that residents could spare.

"The kids will often pick their own neighborhoods," explained TSgt Chris Horton of the 153rd TACC Sq. "They know the area and the people. Generally, they just tell us where to drive!"

Alice Simpson, Director of the Youth Commission, told the Air Scoop that Second Wind had been offered "several tons of frozen potatoes and a large quantity of fortune cookies." With fortunes included, she presumed.

TSgt Horton summed up his reasons for volunteering to help with Second Wind: "This is the second time I've done it. Both times I've felt as if I'm making a positive contribution to the community. You know, this is one of the few times that the Guard has a chance to contribute on a non-emergency basis."

The Portland Youth Commission, according to Ms Simpson, has been conducting Second Wind for the past half-dozen years. No doubt they will in the future, too. The chance will come again to make a contribution.

SECOND WIND PROJECT

Assistance given to the youth of the Greater Portland Metropolitan area in their project, SECOND WIND food drive, gained national recognition for the Oregon National Guard and garnered a high Defense Department award. Over 96 tons of food stuffs were collected and distributed in National Guard vehicles to various welfare agencies throughout the metropolitan area. Nineteen volunteer airmen and 15 2 1/2 ton trucks assigned to the 153d Tactical Control Group and 244th Mobile Communications Squadron.